



Financial statements

Services and Housing in the Province

March 31, 2021

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Independent auditor's report

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To the Members of
Services and Housing in the Province

Opinion

We have audited the financial statements of Services and Housing In the Province ("SHIP"), which comprise the statement of financial position as at March 31, 2021, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Services and Housing In the Province as at March 31, 2021, and its results of operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of SHIP in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other matter

We have not audited, reviewed or otherwise attempted to verify the accuracy or completeness of the schedule on page 17 of the accompanying financial statements.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing SHIP's ability to continue as a going concern, disclosing, as applicable, matters related to a going concern and using the going concern basis of accounting unless management either intends to liquidate SHIP or to cease operations, or has no realistic alternative to do so.

Those charged with governance are responsible for overseeing SHIP's financial reporting process.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of SHIP's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on SHIP's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause SHIP to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

The logo for Grant Thornton LLP, featuring the company name in a stylized, cursive script font.

Mississauga, Canada
June 16, 2021

Chartered Professional Accountants
Licensed Public Accountants

Services and Housing in the Province

Statement of financial position

March 31

2021

2020

Assets

Current

Cash and cash equivalents	\$ 7,513,534	\$ 7,591,656
Short-term investments (Note 3)	203,591	316,068
Accounts receivable (Note 4)	2,682,342	1,957,886
Prepaid expenses	<u>791,356</u>	<u>668,260</u>
	11,190,823	10,533,870

Investments (Note 5)	799,737	-
Capital assets (Note 6)	<u>65,272,174</u>	<u>63,410,296</u>
	\$ 77,262,734	\$ 73,944,166

Liabilities

Current

Accounts payable and accrued liabilities (Note 7)	\$ 2,310,115	\$ 2,002,829
Current portion of long-term debt (Note 8)	359,722	589,594
Program funding payable (Note 9)	5,683,148	3,158,245
Deferred contributions (Note 10)	<u>1,474,581</u>	<u>853,336</u>
	9,827,566	6,604,004

Long-term debt (Note 8)	19,253,296	19,368,311
Deferred capital contributions relating to capital assets (Note 11)	<u>37,383,967</u>	<u>38,636,703</u>
	66,464,829	64,609,018

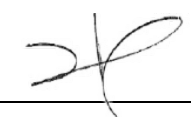
Net assets

Unrestricted	-	53,048
Internally restricted		
- Investment in capital assets	8,275,189	4,815,688
- Capital reserve	1,541,931	4,128,616
- Operating reserve	497,960	-
Externally restricted	<u>482,825</u>	<u>337,796</u>
	10,797,905	9,335,148
	\$ 77,262,734	\$ 73,944,166

Commitments and contingency (Note 15)

On behalf of the Board:

 Director

 Director

See accompanying notes to the financial statements.

Services and Housing in the Province

Statement of changes in net assets

For the year ended March 31

	Unrestricted		Internally restricted		Externally restricted	2021 Total	2020 Total
	Operating	Investment in capital assets	Capital Reserve	Operating Reserve	Capital Reserve		
Balance, beginning of year	\$ 53,048	\$ 4,815,688	\$ 4,128,616	\$ -	\$ 337,796	\$ 9,335,148	\$ 7,512,078
Excess (deficiency) of revenue over expenses	243,954	(606,302)	1,822,572	-	2,533	1,462,757	1,823,070
Invested in capital assets	-	4,065,803	(4,065,803)	-	-	-	-
Interfund transfers	(297,002)	-	(343,454)	497,960	142,496	-	-
Balance, end of year	\$ -	\$ 8,275,189	\$ 1,541,931	\$ 497,960	\$ 482,825	\$ 10,797,905	\$ 9,335,148

See accompanying notes to the financial statements.

Services and Housing in the Province

Statement of operations

Year ended March 31	2021	2020
Revenue		
Central West Local Health Integration Network		
- Community Mental Health & Addictions (CMH&A)	\$ 15,542,791	\$ 15,283,583
- Community Support Services (CSS)	508,550	508,550
- One-time funding	608,146	201,830
Region of Peel (ROP)	7,443,234	6,292,023
Rental income	6,500,691	6,065,990
Ministry of Health (MOH)	6,016,480	4,607,597
Canadian Mental Health Association (CMHA) – Peel branch	2,157,364	2,157,364
Deferred capital contributions recognized (Note 10)	1,374,846	1,443,299
Other income (Note 12)	1,014,909	1,175,011
Investment income	60,031	72,038
	<u>41,227,042</u>	<u>37,807,285</u>
Expenses		
Employee salaries	18,333,192	16,438,947
Employee benefits	3,109,980	2,778,430
Rent and associated costs	8,495,141	7,725,230
Paymaster	2,920,088	2,975,568
Amortization of capital assets	1,944,261	2,003,122
Buildings and grounds	1,911,139	1,501,430
Office, general and administrative	1,667,786	1,473,008
Program costs	783,083	385,052
Interest on long-term debt	570,564	582,219
Sessional fees	29,051	121,209
	<u>39,764,285</u>	<u>35,984,215</u>
Excess of revenue over expenses	\$ <u>1,462,757</u>	\$ <u>1,823,070</u>

See accompanying notes to the financial statements.

Services and Housing in the Province

Statement of cash flows

Year ended March 31 2021 2020

Changes in cash and cash equivalents

Operating activities

Excess of revenues over expenses	\$ 1,462,757	\$ 1,823,070
Items not involving cash		
Amortization of capital assets	1,944,261	2,003,122
Loss on disposal	36,846	-
Deferred contributions recognized	(771,126)	(363,370)
Deferred capital contributions recognized	<u>(1,374,846)</u>	<u>(1,443,299)</u>
	1,297,892	2,019,523

Changes in non-cash working capital balances

Accounts receivable	(724,456)	(588,637)
Prepaid expenses	(123,096)	(8,908)
Accounts payable and accrued liabilities	307,286	(168,125)
Program funding payable	2,524,903	1,688,679
Deferred contributions received	<u>1,392,371</u>	<u>266,325</u>
	4,674,900	3,208,857

Investing activities

Net redemption (purchase) of short-term investments	112,477	(316,068)
Purchase of investments	(799,737)	-
Purchase of capital assets	<u>(3,842,985)</u>	<u>(224,337)</u>
	(4,530,245)	(540,405)

Financing activities

Deferred capital contributions received	122,110	208,328
Repayment of long-term debt	<u>(344,887)</u>	<u>(335,591)</u>
	(222,777)	(127,263)

Increase in cash and cash equivalents during the year	(78,122)	2,541,189
Cash and cash equivalents, beginning of year	<u>7,591,656</u>	<u>5,050,467</u>
Cash and cash equivalents, end of year	\$ <u>7,513,534</u>	\$ <u>7,591,656</u>

Cash

Cash and cash equivalents	\$ 7,030,709	\$ 7,253,860
Restricted cash	<u>482,825</u>	<u>337,796</u>
	\$ <u>7,513,534</u>	\$ <u>7,591,656</u>

See accompanying notes to the financial statements.

Services and Housing in the Province

Notes to the financial statements

March 31, 2021

1. Nature of operations

Services and Housing in the Province ("SHIP") is a not-for-profit organization incorporated without share capital under the laws of Ontario. SHIP provides safe, affordable housing for specialized populations, enabling them to live in the community in an atmosphere of support, cooperation, understanding and affordability. SHIP also provides counselling, employment and life skills training, health care and social support services to the populations served. It is a registered charity and, as such, is exempt from income tax and may issue income tax receipts.

2. Summary of significant accounting policies

Basis of accounting

These financial statements have been prepared by management in accordance with Canadian accounting standards for not-for-profit organizations ("ASNPO"). ASNPO requires entities to select policies appropriate for their circumstances from policies provided in these standards. The significant accounting policies selected by SHIP and applied in these financial statements are as follows:

Use of estimates

The preparation of financial statements requires management to make estimates and assumptions that affect the amounts recorded in the financial statements and notes to financial statements. These estimates are based on management's knowledge of current events and actions that SHIP may undertake in the future.

Significant estimates include useful lives of capital assets and valuation of other assets and liabilities. Actual results could differ from these estimates, the impact of which would be recorded in future affected periods.

Net assets

SHIP maintains net asset categories as follows:

The unrestricted operating fund accounts for the general operating activities of SHIP.

Internally restricted funds include investment in capital assets which reflects the movement in the capital assets of SHIP, the capital reserve which was established for the purpose of providing a reserve for future capital costs and an operating reserve to provide an internal source of funds for sudden increases in expenses, one time unbudgeted expenses, unanticipated loss in funding or uninsured losses.

The externally restricted capital reserve was established for the special conditions forming part of the Certificate of Insurance with Canadian Mortgage Housing Corporation (CMHC) on the Hansen building which require SHIP to remit to Peoples Trust an amount that Peoples Trust is to maintain as a capital replacement reserve. The money held in reserve is to be used for major capital repairs and is subject to written consent of CMHC before the funds can be used. Peoples Trust may at its own discretion allow SHIP to draw on the funds for a major repair. Restricted cash represents the same balance.

Services and Housing in the Province

Notes to the financial statements

March 31, 2021

2. Summary of significant accounting policies (continued)

Revenue recognition

SHIP follows the deferral method of accounting for contributions, which include donations and grants. Under this method, contributions restricted for future period expenses are deferred and are recognized as revenues in the year in which related expenses are incurred. Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Rental revenue is recognized in accordance with the terms of the lease agreements and collection is reasonably assured.

Interest and other income is recognized as revenue when earned.

Contributed services

Many volunteers contribute a significant amount of time each year. Due to the difficulty of determining their fair value, contributed services are not recognized or disclosed in the financial statements.

Financial assets and liabilities

Initial measurement

Upon initial measurement, SHIP's financial assets and liabilities are measured at fair value, which, in the case of financial assets or financial liabilities that will be measured subsequently at amortized cost, is increased or decreased by the amount of the related financing fees and transaction costs. Transaction costs relating to financial assets and liabilities that will be measured subsequently at fair value are recognized in operations in the year they are incurred.

Subsequent measurement

At each reporting date, SHIP measures its financial assets and liabilities at amortized cost (including any impairment in the case of financial assets), except for investments which are measured at fair value.

With respect to financial assets measured at amortized cost, SHIP assesses whether there are any indications of impairment. When there is an indication of impairment, and if SHIP determines that during the year there was a significant adverse change in the expected timing or amount of future cash flows from a financial asset, it will then recognize a reduction as an impairment loss in operations. The reversal of a previously recognized impairment loss on a financial asset measured at amortized cost is recognized in operations in the year the reversal occurs.

Cash and cash equivalents

Cash and cash equivalents include cash on hand, balances with bank and term deposits having maturity of three months or less or redeemable at any time without penalty.

Services and Housing in the Province

Notes to the financial statements

March 31, 2021

2. Summary of significant accounting policies (continued)

Capital assets

Purchased capital assets are recorded at cost. Contributed capital assets are recorded at fair value at the date of contribution. Asset repairs and maintenance costs are charged to expense. Betterments which extend the useful life of an asset are capitalized. When a capital asset no longer contributes to SHIP's ability to provide services, its carrying value is written down to its residual value.

Amortization is provided on a straight-line basis over the assets' estimated useful lives:

Buildings	10-40	years
Computer equipment	3	years
Furniture, equipment and vehicles	5-10	years
Land improvements	15	years
Leasehold improvements	7	years

Buildings include components such as general building, electrical, plumbing, heating and ventilation. These components are amortized over their respective estimated useful lives.

Capital assets are tested for impairment when events or changes in circumstances indicate that an asset might be impaired. The assets are tested for impairment by comparing the net carrying value to its fair value or replacement cost. If the asset's fair value or replacement cost is determined to be less than its net carrying value, the resulting impairment is reported in the statement of revenue and expenses. Any impairment recognized is not reversed.

Deferred capital contributions relating to capital assets

Restricted donations and grants relating to the acquisition of capital assets are deferred and amortized over the life of the related capital assets. Amortization is reported as revenue in the internally restricted fund. Restricted donations and grants relating to assets which are not amortized are reported directly as increases to the internally restricted fund.

Pension plan

SHIP maintained a defined contribution pension plan for permanent employees which was converted to group registered retirement savings plan (RRSP) effective February 2021. The expense for these plans is equal to SHIP's required contributions for the year.

3. Short-term investments

Short-term investments consist of guaranteed investment certificates bearing interest between 1.35% to 2.08% (2020 – 1.95% to 2.19%) and maturing between July 27, 2021 and November 24, 2021 (2020 - July 27, 2020 and July 28, 2021).

Services and Housing in the Province

Notes to the financial statements

March 31, 2021

4. Accounts receivable	<u>2021</u>	<u>2020</u>
General receivables	\$ 586,537	\$ 465,457
Funding receivable	1,558,586	868,614
HST rebate	<u>537,219</u>	<u>623,815</u>
	<u>\$ 2,682,342</u>	<u>\$ 1,957,886</u>

5. Investments	<u>2021</u>	<u>2020</u>
Mutual funds:		
Equities	\$ 351,209	\$ -
Bonds	329,898	-
Alternative investments	<u>118,630</u>	<u>-</u>
	<u>\$ 799,737</u>	<u>\$ -</u>

6. Capital assets	<u>2021</u>			<u>2020</u>
	<u>Cost</u>	<u>Accumulated Amortization</u>	<u>Net Book Value</u>	<u>Net Book Value</u>
Land	\$ 6,002,502	\$ -	\$ 6,002,502	\$ 5,137,303
Land improvements	14,489	4,898	9,591	10,815
Buildings	71,814,861	12,791,765	59,023,096	58,098,652
Leasehold improvements	599,301	588,721	10,580	21,160
Furniture, equipment and vehicles	360,543	188,563	171,980	119,404
Computer equipment	<u>145,968</u>	<u>91,543</u>	<u>54,425</u>	<u>22,962</u>
	<u>\$ 78,937,664</u>	<u>\$ 13,665,490</u>	<u>\$ 65,272,174</u>	<u>\$ 63,410,296</u>

During the year, SHIP purchased a property which has been included in land at \$865,200 and buildings at \$2,744,292. The property has not been placed into use as of year end and therefore, no amortization expense has been recorded for the year.

7. Accounts payable and accrued liabilities

Included in accounts payable and accrued liabilities is \$716,011 (2020 - \$213,813) in government remittances payable.

Services and Housing in the Province

Notes to the financial statements

March 31, 2021

8. Long-term debt	<u>2021</u>	<u>2020</u>
Mortgage payable, interest at 2.9% per annum calculated semi-annually, repayable in monthly payments of \$72,140, due June 2027.	\$ 19,404,816	\$ 19,706,403
Mortgage payable, interest at 2.15% per annum calculated semi-annually, repayable in monthly payments of \$4,497, due October 2025.	239,492	288,007
Loan financing fees	<u>(31,290)</u>	<u>(36,505)</u>
	19,613,018	19,957,905
Current portion	<u>(359,722)</u>	<u>(589,594)</u>
	<u>\$ 19,253,296</u>	<u>\$ 19,368,311</u>

The mortgage of \$19,404,816 with Peoples Trust is secured by:

- i) First mortgage charge against the lands and improvements;
- ii) General assignment of rents and/or leases;
- iii) General assignment of all insurance proceeds;
- iv) General security agreement charging all personal property attached to or relating to the project to be constructed on the lands; and
- v) Environmental indemnity granted by the borrower and each covenantor.

The mortgage of \$239,492 with Peoples Trust is secured by

- i) First mortgage charge against the lands and improvements; and
- ii) General assignment of rents and/or leases.

Principal repayments for the next five years and thereafter are as follows:

2022	\$ 359,722
2023	369,855
2024	380,276
2025	426,685
2026	348,284
Thereafter	<u>17,728,196</u>
	<u>\$ 19,613,018</u>

9. Program funding payable	<u>2021</u>	<u>2020</u>
Balance, beginning of year	\$ 3,158,245	\$ 1,469,566
Add: surplus funding for the year	2,635,663	2,035,425
Less: repayment of prior surplus	<u>(110,760)</u>	<u>(346,746)</u>
Balance, end of year	<u>\$ 5,683,148</u>	<u>\$ 3,158,245</u>

Services and Housing in the Province

Notes to the financial statements

March 31, 2021

10. Deferred contributions

Deferred contributions represent resources received during the year for which expenses have not yet been incurred. Changes in the deferred contributions balance reported are as follows:

	<u>2021</u>	<u>2020</u>
Balance, beginning of year	\$ 853,336	\$ 950,381
Add: amounts received during the year	1,392,371	266,325
Less: amounts recognized as revenue during the year	<u>(771,126)</u>	<u>(363,370)</u>
Balance, end of year	<u>\$ 1,474,581</u>	<u>\$ 853,336</u>

11. Deferred capital contributions relating to capital assets

Deferred capital contributions relating to capital assets include unamortized portions of contributed capital assets and restricted contributions with which SHIP's capital assets were originally purchased.

The changes for the year in the deferred capital contributions balance reported are as follows:

	<u>2021</u>	<u>2020</u>
Balance, beginning of year	\$ 38,636,703	\$ 39,871,674
Add: contributions received during the year	122,110	208,328
Less: amounts amortized	<u>(1,374,846)</u>	<u>(1,443,299)</u>
Balance, end of year	<u>\$ 37,383,967</u>	<u>\$ 38,636,703</u>

12. Other income

Other income consists of contributions received from:

	<u>2021</u>	<u>2020</u>
Assisted Living Services	\$ 289,832	\$ 283,091
Outreach	206,251	166,391
Hansen	164,165	144,347
Peace Ranch	111,870	117,735
Kerry's Place Autism Services	84,000	84,000
Other	<u>158,792</u>	<u>379,445</u>
Balance, end of year	<u>\$ 1,014,909</u>	<u>\$ 1,175,011</u>

Services and Housing in the Province

Notes to the financial statements

March 31, 2021

13. Pension plan

All permanent employees, with greater than four months of service, are eligible to participate in SHIP's defined contribution pension plan which has been converted into a group RRSP plan. For the year ended March 31, 2021 SHIP contributed \$756,201 (2020 - \$711,076).

14. Economic dependence

Operations of SHIP depend to a large extent upon the funding that it receives from the Provincial and Municipal Governments. Any significant reduction in this source would significantly curtail SHIP's ability to offer a complete range of programs.

15. Commitments and contingency

i) Commitments

The minimal annual lease payments for SHIP's buildings and vehicles for the next four years are as follows:

2022	\$	267,757
2023		104,948
2024		107,948
2025		67,193

ii) Contingency – Forgivable loans

SHIP over the years has received different grants by way of forgivable loans from the Region of Peel (ROP) for the purchase of land and construction of buildings which will create affordable and supportive housing for the people who suffer from mental illness and other eligible people.

The grants have been given in the form of interest-free loan as well as interest-bearing loans. SHIP may earn forgiveness of the loans at a rate of 5% per year for twenty years, at the ROP's discretion, provided the related project remains in compliance with the terms and conditions of the respective agreement. The interest on the interest-bearing loans accrues at the rate annually given in the respective agreement. However, if SHIP is in compliance of the agreement, the interest is automatically forgiven each year. The day after the 20 year anniversary of the respective agreement, if all terms of the agreement have been fulfilled, the loan will be fully forgiven. The summary of the grants is as follows:

Henderson Avenue Building

During 2010 and 2011, SHIP received grants of \$2,200,000 and \$3,900,000. The forgivable loans are secured by a first charge on the land and building with a net book value of \$3,817,932 (2020 – \$3,954,741).

Services and Housing in the Province

Notes to the financial statements

March 31, 2021

15. Commitments and contingency (continued)

ii) Contingency – Forgivable loans (continued)

Hansen Road Building Construction

During fiscal 2014, SHIP received grants of \$1,537,500 and \$30,750,000. The forgivable loans are secured by collateral mortgage on the land and building with a net book value of \$54,685,991 (2020 - \$56,135,746).

Hansen Road Building Construction Phase 2

During fiscal 2018, SHIP received grants of \$4,143,475 and \$3,956,525. The forgivable loans are secured by assignment of rents and third charge against the Hansen Road building equal to the value of the loan.

SHIP believes that it is more likely than not that they will continue to be in compliance with conditions in the respective agreements. As a result, these grants have been recognized as a deferred capital contribution.

16. Financial instrument risk

Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of the changes in the market interest rates. SHIP is exposed to interest rate risk on its fixed rate financial instruments as their value will change with market fluctuations.

SHIP is exposed to changes in interest rates related to its long-term debt. SHIP's primary objective is to ensure the security of principal amounts invested and provide for a high degree of liquidity, while achieving a satisfactory return.

SHIP holds fixed rate long-term debt which subjects SHIP to an interest rate risk on refinancing.

There have not been any changes in the risk from the prior year.

Credit risk

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation. SHIP is exposed to credit risk resulting from the possibility that a counterparty to a financial instrument defaults on their financial obligations; if there is a concentration of the transactions carried out with the same counterparty; or of financial obligations which have similar economic characteristics such that they could be similarly affected by changes in economic conditions. SHIP's financial instruments that are exposed to concentrations of credit risk relate primarily to its accounts receivable. SHIP provides credit to its clients in the normal course of operations.

SHIP mitigates credit risk on its receivables through diversification of its client base and limiting its exposure to any one client.

There have not been changes in the risk from the prior year.

Services and Housing in the Province

Notes to the financial statements

March 31, 2021

16. Financial instrument risk (continued)

Liquidity risk

Liquidity risk is the risk that SHIP will encounter difficulty in meeting its obligations associated with financial liabilities. Liquidity risk includes the risk that, as a result of operational liquidity requirements, SHIP will not have sufficient funds to settle a transaction on the due date; will be forced to sell financial assets at a value, which is less than what they are worth; or may be unable to settle or recover a financial asset. SHIP is exposed to this risk mainly in respect of its accounts payable and accrued liabilities, program funding payable, long-term debt and commitments.

SHIP's approach to managing liquidity is to ensure, as far as possible, that it will always have sufficient cash flows to fund its operations and to meet its liabilities when due, under both normal and stressed conditions. SHIP maintains a portion of its invested assets in liquid securities.

There have not been any changes in the risk from the prior year.

17. Dufferin Youth Shelter

In January 2021, Dufferin Youth Shelter (also called Choices Youth Shelter "Choices") passed a resolution that resulted in SHIP becoming one of four members. At that time, SHIP appointed all remaining members and SHIP remains one of the four members. The members have the right to approve the appointment of Choices board of directors. As of March 31, 2021, SHIP directors represented three of the five directors on the Choices board. SHIP has influence over Choices through this arrangement. Choices is incorporated under the laws of Ontario and is a registered charity under the Income Tax Act. The purpose of Choices is as follows:

- To develop and promote community support for youth which will ensure their successful integration into the community as productive members;
- To provide emergency housing for homeless youth 16 - 24 years of age from Dufferin County and surrounding areas; and
- To develop life skills within the community through access to education and community support to build positive self esteem and empowerment.

The financial statements of Choices have not been consolidated with those of SHIP. A summary of unaudited financial information of Choices is as follows:

	2021
	<u>Unaudited</u>
Statement of financial position	
Total assets	\$ 623,461
Total liabilities	<u>36,092</u>
Total net assets	<u>\$ 587,369</u>

Services and Housing in the Province

Notes to the financial statements

March 31, 2021

17. Dufferin Youth Shelter (continued)

	<u>2021</u>
Statement of revenue and expenses	
Total revenue	\$ 736,113
Total grants and expenses	<u>514,163</u>
Excess of revenue over expenses	<u>\$ 221,950</u>
	<u>2021</u>
Statement of cash flows	
Net changes in cash flows	<u>\$ 286,254</u>

There have been no transactions between SHIP and Choices in F'2021, therefore no related party balance payable or receivable.

18. COVID-19

The outbreak of a novel strain of coronavirus ("COVID-19") was declared a global pandemic by the World Health Organization in March 2020. COVID-19 has severely impacted many economies around the globe. In many countries, including Canada, businesses were forced to cease or limit operations for long periods of time. Measures taken to contain the spread of the virus, including travel bans, quarantines, social distancing, and closures of non-essential services have triggered significant disruptions to businesses worldwide, resulting in an economic slowdown. Global stock markets have also experienced great volatility and a significant weakening. Governments and central banks have responded with monetary and fiscal interventions to stabilize economic conditions.

SHIP has determined that these events have not had a significant financial impact on its ongoing operations and as such, continues to operate by putting in place the safety protocols as per guidance issued by the provincial government. The duration and impact of the Covid-19 pandemic, as well as the effectiveness of government and central bank responses, remains unclear at this time. It is not possible to reliably estimate the duration and severity of these consequences as well as their impact on the financial position and results of SHIP, if any, for future periods. At the board approval date, SHIP's major funding agreements have remained relatively unchanged. However, SHIP has and continues to consider options available to adjust its operations should there be any changes in its revenue streams.

19. Comparative figures

Certain comparative amounts have been reclassified from those previously presented to conform to the presentation adopted in the current year.

Services and Housing in the Province

Schedule of revenues and expenses

(Unaudited)

Year ended March 31

2021

2020

Revenues

Central West Local Health Integration Network (CMH&A)	\$ 16,686,282	\$ 15,865,886
Central West Local Health Integration Network (CSS)	508,550	508,550
Central West Local Health Integration Network (One-time funding)	767,799	201,830
Ministry of Health (MOH)	7,597,440	5,899,723
Region of Peel (ROP)	7,534,265	6,292,023
Rental income	7,219,403	6,720,488
Canadian Mental Health Association (CMHA) – Peel branch	2,157,364	2,157,364
Deferred capital contributions recognized	1,944,261	2,003,122
Other income	<u>1,379,257</u>	<u>1,133,189</u>
Gross revenues	45,794,621	40,782,176
Less: Paymaster	(2,920,088)	(2,975,568)
Less: Deferred funding to next year	(170,500)	-
Less: Deferred LHIN funding used to purchase capital items	<u>(77,941)</u>	<u>(110,893)</u>
Net revenues	<u>42,626,092</u>	<u>37,695,715</u>

Expenses

Employee salaries	18,546,700	16,438,947
Rent and associated costs	10,990,298	8,377,017
Buildings and grounds	1,911,139	3,758,008
Employee benefits	3,151,642	2,778,430
Amortization of capital assets	1,944,261	2,003,122
Office, general and administrative	1,977,902	1,473,008
Interest on long-term debt	570,564	582,219
Program costs	897,576	385,052
Sessional fees	<u>29,051</u>	<u>121,209</u>
	<u>40,019,133</u>	<u>35,917,012</u>

Excess of revenues over expenses before undernoted	2,609,959	1,778,703
Recoveries and transfers	(2,606,959)	(1,764,151)
Changes in net assets		
Investment in capital assets	(569,415)	(559,823)
Internally restricted capital reserve	2,032,172	2,024,883
Externally restricted	-	337,796
Unrestricted	<u>-</u>	<u>5,662</u>
Excess of revenues over expenses for the year	<u>\$ 1,462,757</u>	<u>\$ 1,823,070</u>